Receptionists in Healthcare 101





Receptionists influence patient health outcomes.



these primary drivers of health outcomes, are significantly impacted by receptionists.

Receptionists are the first impression of the organization

Receptionists have an outsized role in patient experience: when it is **positive**, it is through the establishment of empathic relationships, & their influence on the look & feel of the waiting room.



When patient experience is neutral or negative, it is often due low quality interactions with patients, implicit negative bias, and negative influence on the waiting room culture.

Reception tasks are sometimes framed as repetitive & menial

However, research indicates...



Receptionists engage consistently in individual **discernment, discretion** and **decision making** about a host of deeply important patient care matters such as....

Urgency of Appointments



Timing of medication refill requests



Which **patient inquiries** to share with providers



Despite their pivotal importance in healthcare... Receptionists are often ignored at best, & mistreated at worst

This is a social justice issue

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Receptionists are overwhelmingly women (90%) & in many parts of the US, women of color.

They are low-wage workers, often with rigid work schedules, & little autonomy.





of receptionists in medical settings have been verbally abused Many healthcare organizations do not acknowledge or address the abuse or the impact it has on their staff. When abuse is dismissed, ignored or disregarded, it replicates an unhealthy family system.



Community clinics & other non-profit healthcare organizations often have a mission gap, between the stated mission in how patients are to be treated, and how their lower wage employees are treated.

Receptionists are rarely given training, resources, or support for their intensely interpersonal work.

How can we better support receptionists?

Acknowledge the true nature of this work

Provide the necessary learning & development activities to support receptionists in highly skilled interpersonal interactions, including developing **empathic connections** with patients, **de-escalation**, & **managing public spaces**.





Develop written policies & implement practices to address verbal abuse of staff This should include acknowledging the **seriousness** of verbal abuse, tracking these incidents as **critical events** and providing supportive **debriefing** practices. Also important is the establishment of protocols for **warnings** with patients who have engaged in verbal abuse, and **discharge** protocols for those who have repeatedly infracted.

Re-frame receptionists work as clinical. Include receptionists in all huddles, meetings & other health care team communications.

Consider the organization's employees from a health equity lens:

Even minimally flexible work schedules have shown to improve sleep, mental health, blood pressure & energy levels

Those with flexible schedules are more apt to exercise regularly & to see a doctor

Flexible schedules for employees are good health care

Evaluate receptionists pay scales, to ensure the deeply important work they do matches their pay



This slide deck was made in honor of Lizette, Elvira, Pham, Jessica, Connie, Marilou, Almalaura, Vero & all the other hardworking women working as receptionists in medical organizations.

For more useful resources please visit:

www.emorrisonconsulting.com

